

***Governing Iowa's public
universities and special schools***

University of Iowa
Iowa State University
University of Northern Iowa
Iowa School for the Deaf
Iowa Braille and Sight Saving School
Lakeside Laboratory Regents Resource Center
Northwest Iowa Regents Resource Center
Quad-Cities Graduate Center
Southwest Iowa Regents Resource Center



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December 7, 2015

The Honorable Robert E. Dvorsky
Co-Chair, Legislative Fiscal Committee

The Honorable Pat Grassley
Co-Chair, Legislative Fiscal Committee
State Capitol Building
Des Moines IA 50319

Re: Follow-up Questions to Meeting of November 20, 2015

Dear Members of the Committee:

The following information is provided in response to questions asked at the Legislative Fiscal Committee meeting held at Iowa State University on November 20.

What percentage of Regent students take online courses?

Approximately 40%

Do students already on campus take online courses?

Yes

Who are the students taking online courses?

Both undergraduate and graduate students take online courses.

For capital projects, how much of the projects are being funded with private donations?

During his presentation President Leath mentioned that the Jeff and Deb Hansen Agriculture Student Learning Center had been built with private funds. Other recent academic/research/administrative projects funded by sources of funds other than state appropriations include the University of Iowa Main Library – Student Learning Commons and Iowa State University – Hixson-Lied Student Success Center, College of Design – Foundations Pavilion, and Marston Hall Renovation.

Please see Attachment A.

Provide a list of projects being implemented with applicable savings for each TIER.

Please see Attachment B.

What is the trend and what is being done to keep student debt down?

The universities are heavily engaged in counseling and working with students regarding borrowing. For example, the University of Iowa employs two full-time professional staff dedicated to developing and implementing financial literacy programs and services on campus, including individual counseling. The University also requires students to actively accept federal loans that are part of their financial aid package before the loans are approved and authorized; this helps the students to carefully think about the actual need to borrow. In addition, all new incoming undergraduate students will take an Understanding your Financial Aid module. At Iowa State University, the Student Loan Education Office mission is to reduce the educational loan debt of students while improving the overall financial health of the student population; the office includes three full-time staff members. During Destination Iowa State, students participate in a session titled "Show me the Money" which focuses on managing fiscal resources and debt. All colleges require orientation courses during the first and/or second semester that address fiscal management and financial literacy topics as part of a broad variety of transition to post-secondary education topics. The ISU Graduate College received a grant from the Council of Graduate Schools to promote financial literacy and fiscal management among undergraduate and graduate students. At the University of Northern Iowa, the overall purpose of the literacy program is to educate students on the importance of living within their means while they are in school, ultimately reducing student loan indebtedness. The primary contributor to the reduction in loan debt at UNI is the private loan counseling initiative which requires one-to-one counseling for students seeking private loans, a small segment of the total students receiving financial aid. By guiding students through a structured and intentional hour-long session where they learn the true implications of their decisions, students' behavior has changed. UNI has dedicated 25% of the associate director's time and the work of two graduate assistants at 20 hours each per week to the "Live Like a Student" initiative. These are just a small sampling of efforts being expended by the three universities to address student debt.

How many out of state students eventually choose to stay in Iowa after graduation?

It is estimated that 20-25% of non-resident students stay in Iowa after graduation.

If there are any questions, please do not hesitate to contact us.

Sincerely,



Robert Donley

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Attachments (2)
cc: Dave Reynolds
Legislative Liaisons
Legislative Log

December 6, 2015

SUI, ISU & UNI: PROJECTS W/STATE APPROPRIATIONS & OTHER FUNDS

SUI

INST	PROJECT DESCRIPTION	FY	STATE APPROPRIATIONS and ACADEMIC BUILDING REVENUE BOND AUTHORIZATION	OTHER FUNDS		PROJECT TOTAL *
				AMOUNT	SOURCES	
SUI	Biological Sciences Facility	FY 2001 - FY 2003	\$14,700,000	\$2,440,000	Gifts, Income from Treasurer's Temp. Investments, Coll. of Liberal Arts & Sciences	\$17,140,000
SUI	Journalism Building	FY 2003 - FY 2005	\$13,375,000	\$3,387,000	Gifts to the University	\$16,762,000
SUI	Art Building Phase I	FY 2002 - FY 2004	\$16,016,000	\$4,467,000	Gifts to the University	\$20,483,000
SUI	Old Capitol Restoration	FY 2004	\$350,000			\$350,000
SUI	Chemistry Building Renovation, Phase 2	2004 session ABR***	\$32,700,000	\$2,500,000	Utility Improvement Funds, Treasurer's Temporary Investment Income, Building Renewal Funds	\$35,200,000
SUI	Art Building Renovation, Phase 2****	2004 session ABR	\$16,300,000	\$279,705	Building Renewal Funds, Treasurer's Temporary Investment Income, Private Giving	\$16,579,705
SUI	Fire Safety Costs	2004 session ABR	\$1,000,000			\$1,000,000
SUI	Renovation and Repair Needs	FY 2007	\$2,557,500			\$2,557,500
SUI	College of Public Health Academic Building	FY 2007 and 2007 session ABR	\$20,700,000	\$27,000,000	SUI Facility Corporation Revenue Bonds, College of Public Health Gifts and Earnings, Federal Grants, Utility System Revenues, Treasurer's Temporary Investment Income	\$47,700,000
SUI	Old Music Building Renovation	2007 session ABR	\$4,200,000	\$2,200,000	Building Renewal Funds, Private Giving	\$6,400,000
SUI	Pentacrest Renovation and HVAC upgrades (redirected by legislative action to flood recovery)	2007 session ABR	\$13,000,000			\$13,000,000
SUI	Fire, environmental safety and deferred maintenance	FY 2008	\$9,877,837			\$9,877,837
SUI	Hygienic Lab	FY 2007 - FY 2009	\$36,000,000	\$1,750,000	Federal Grant, Hygienic Lab Income	\$37,750,000
SUI	Flood Recovery / Replacement Projects	2009 session ABR	\$100,000,000	\$617,000,000	Insurance, FEMA, US Dept of Ed. Grant, Gen Education Funds	\$717,000,000
SUI	Iowa Institute for Biomedical Discovery	FY 2008 - FY 2011	\$30,000,000	\$103,700,000	Federal Funds, University Gifts and Earnings, Facilities Corp Bonds	\$133,700,000
SUI	Fire Safety/ADA/Deferred Maint.	FY 2012 - FY 2013	\$1,520,000			\$1,520,000
SUI	Multipurpose Training Facility at State Hygienic Lab	FY 2013	\$1,000,000			\$1,000,000
SUI	Dental Science Building Renovation, Ph 2	FY 2012 - FY 2015	\$29,000,000	\$19,000,000	College of Dentistry earnings including indirect cost recoveries, clinical charges, Gifts, building renewal funds, Income from Treasurer's Temporary investments	\$48,000,000
SUI	Pharmacy Building	FY 2016 - FY 2018	\$64,300,000	\$32,000,000	College of Pharmacy gifts and earnings, Treasurer's Temporary Investment Income, Indirect Cost Recoveries	\$96,300,000

ISU						
INST	PROJECT DESCRIPTION	FY	STATE APPROPRIATIONS and ACADEMIC BUILDING REVENUE BOND AUTHORIZATION	AMOUNT	OTHER FUNDS SOURCES	PROJECT TOTAL *
ISU	Gilman Hall	FY 2001 - FY 2002	\$11,000,000			\$11,000,000
ISU	New Business Building	FY 2001 - FY 2003	\$11,200,000	\$13,875,000	Gifts, Facilities Overhead Use Fund	\$25,075,000
ISU	Livestock Infectious Disease Isolation Fac.	FY 2003	\$2,797,000			\$2,797,000
ISU	Scientific Labs within Roy Carver Facility	FY 2003	\$4,148,000			\$4,148,000
ISU	Undergraduate classrooms & auditoriums	FY 2003 - FY 2004	\$14,238,300			\$14,238,300
ISU	Veterinary Teaching Hospital, Diagnostic Lab	2004 session ABR	\$38,750,000	\$12,300,000	Utility Infrastructure Funds, Private Giving	\$51,050,000
ISU	Coover Hall - Information Science	2004 session ABR	\$8,250,000	\$8,250,000	Private Giving	
ISU	Fire Safety	2004 session ABR	\$1,000,000			
ISU	Chemistry Building	FY 2007 and 2007 session ABR	\$58,900,000	\$15,600,000	Private Giving, Utilities	\$74,500,000
ISU	Fire, Environmental Safety and Deferred Maintenance	2007 session ABR	\$10,084,332			\$10,084,332
ISU	Veterinary Diagnostics Laboratory	FY 2007 - FY 2008	\$2,600,000	\$1,527,900	University Funds, Iowa State Research Foundation, IDIED - Iowa Values Fund, US Health & Human Services	\$4,127,900
ISU	Protein Processing Plant	FY 2007	\$1,000,000	\$18,000,000	IDIED - Iowa Values Fund, Federal Small Business Administration, Private Giving	\$19,000,000
ISU	Renovation and Repair Needs	FY 2007	\$2,480,000			\$2,480,000
ISU	Renewable Fuels Building	FY 2008 - FY 2010	\$32,000,000			\$32,000,000
ISU	Veterinary Medical Facilities Phase II	FY 2009, FY 2011 and 2009 session	\$39,800,000	\$5,168,895	Private Giving	\$44,968,895
ISU	Blank Park Zoo w/College of Vet Med	FY 2011	\$400,000			\$400,000
ISU	Fire Safety/ADA/Deferred Maint.	FY 2012 - FY 2013	\$1,520,000			\$1,520,000
ISU	Expansion of Research Park	FY 2013	\$1,000,000			\$1,000,000
ISU	Blank Park Zoo Improvements	FY 2013	\$1,000,000			\$1,000,000
ISU	Economic Development Core Facility at Research Park	FY 2013	\$12,000,000			\$12,000,000
ISU	Agriculture Biosystems Complex, Ph II	FY 2012 - FY 2015	\$60,400,000	\$14,100,000	Private Giving	\$74,500,000
ISU	Biosciences Facilities	FY 2016 - FY 2018	\$50,000,000	\$30,000,000	University Funds, Private Giving	\$80,000,000
ISU	Vet. Medicine for Linear Accelerator	FY 2017	\$330,000			\$330,000
ISU	Student Innovation Center**	FY 2017 - FY 2021	\$40,000,000	\$40,000,000	Private Giving	\$80,000,000

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* Project budget approved by the Board of Regents	
** Project description and budget not yet approved by the Board of Regents	
*** ABR (Academic Building Revenue Bonds)	
****Portion reauthorized for flood recovery after 2008 flood	

Estimated expenses to date:

Consultant Fees:

\$5.4 million to date

Estimated savings to date:

Procurement:

- Library Information System - \$600K (one time)
- Procurement Cards rebate - \$600K annually
- SUI Furniture - \$750,000

IT

ISU

- Collaboration and shared positions saving \$400,000/yr (15 shared positions or positions not replaced when an individual departed and supported by other teams)
- Data center consolidation (Migrated over 100 servers from 8 locations to the ISU server facility) - \$100,000K

UNI

- Software and subscription savings as a result of TIER (product retirements, renegotiations) for an annual savings to date is \$70K.
- Renegotiation of Lynda.com contract including the syncing of contract dates for all three schools - one time savings to UNI of \$15K.
- Organizational restructuring, which is still in progress; to date, reallocated responsibilities have resulted in savings of \$50K.
- Physical server migration to VM environments in a central data center; estimated savings to date is \$40K.

SUI

- Restructuring end user support in 2 colleges (Help Desk, Device Management, General Support)- \$300K recurring savings
- Data center consolidation - \$180K recurring savings

All

- Joint Apple Care support contract cost avoidance of \$32,000 (joint savings gained by the Regent universities negotiating and purchasing together on a single support service)

Facilities

ISU - \$450,000 in utility savings

HR 10 Streamlining P&S hiring - \$3.5M (estimated by Deloitte and will be recalculated at the end of FY 16)

Current resources that are now being focused on the core mission instead of time away to participate in hiring

Time to Hire – at UNI the time to hire has been cut in half from roughly 80 to 40 days

Total savings and efficiencies estimated for FY 16 - \$7M

Current Status of each Business Case

#	Administrative Business Case	
Sourcing & Procurement		
SP-01	Strategically source targeted spend categories	Ongoing
Information Technology		
IT-01	Streamline the distributed IT model for common technology services	Ongoing
IT-02	Transform the central ITS service delivery model	Ongoing
IT-03	Simplify system applications across the three universities	Ongoing
IT-04	Modernize IT infrastructure to reduce costs	Ongoing
Finance		
FN-01	Consider Finance Shared Services	Ongoing
Human Resources		
HR-01	Revise HR operating model and streamline distributed services	Ongoing
HR-10	Establish clear policy for Professional and Scientific staff search committees	Complete
Facilities		
FAC-03	Reduce utilities and operational costs by limiting use of buildings during evenings and summer at UNI	Complete
FAC-04	Reduce energy consumption by investing in energy mgmt. initiatives at UNI and ISU	Ongoing
Student Services		
SS-05	Create a common application portal	Complete
SS-08	Standardize "manual" calculation of the Regent Admission Index	Complete

#	Academic Business Cases	
Strategic Space Utilization		
SSU-03	Improve utilization of classroom space through scheduling policy	Ongoing
SSU-04	Optimize faculty allocation through a data-informed, student-centered course schedule	Ongoing
Academic Programs – Organization Excellence		
APOE-01	Improve enrollment management by strengthening academic programs	Ongoing
APOE-06	Develop system-wide Institutional Research reporting and data sharing	Ongoing
Academic Programs – Student Success		
APSS-01	Improve student access through distance education	BOR